

PEOPLE



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Co-chair of the M&A and Securities Group, co-chair of the Global Shareholder Activism Group and member of the firm's Executive Committee. Advises on shareholder activism, mergers and acquisitions, securities law and regulatory compliance.

Ele represents activists, investment banks and companies in matters ranging from corporate governance and control to proxy contests and defensive strategies.

He works on numerous activist campaigns and related transactions every year for some of the largest private investment groups and investment banks in the United States and abroad.

In addition, Ele advises on private investments in public equity (PIPEs), initial public offerings and secondary offerings, venture capital financing, and indenture defaults and interpretation, and he counsels clients in the

regulatory areas of insider trading, short selling, Sections 13 and 16, Rule 144, insider trading and Regulation M/Rule 105.

Ele is recognized as a 2022 *American Lawyer* “Dealmaker of the Year” for his work at Exxon Mobil for Engine No. 1, the largest proxy fight in history, which resulted in the addition of three directors to the ExxonMobil board of directors.

He is also ranked as a leading lawyer in *Chambers USA*, *The Legal 500 US*, *New York Super Lawyers – New York Metro Top 100* and *Super Lawyers Business Edition*.

Ele has served as a moderator and speaker at numerous conferences and events addressing shareholder activism, regulatory and reporting issues, PIPEs, M&A deals, the capital markets and other topics of interest to the alternative investment industry.

He is a regular contributor to the *Shareholder Activism Insight* report and *The Activist Investing Annual Review*, produced annually by Activist Insight in association with Schulte.

Practices

SHAREHOLDER ACTIVISM

PIPEs

MERGERS AND ACQUISITIONS

PRIVATE EQUITY

REGULATORY AND COMPLIANCE

Bar Admissions

Connecticut

New York

Education

Yale Law School, J.D.

- Senior Editor, *The Yale Law Journal*
- Law School Senator, Yale University Graduate and Professional Senate

Brooklyn College, CUNY, B.S.

- *summa cum laude*

Representations

- Trian Fund Management in The Walt Disney Company
- Engine No. 1 in Exxon Mobil
- Politan Capital at Masimo Corporation and Centene Corp.
- TCI in Canadian National
- JANA Partners in Zendesk, New Relic and Mercury Systems
- E. Shaw in FLEETCOR Technologies, Inc., Fidelity National Information Services, Inc., FedEx and Verisk Analytics
- Corvex Management at Anaplan
- Starboard Value in RB Global, Inc. (f/k/a/Ritchie Bros.), Papa John's International and Acacia Research
- Elliott Management in Marathon Petroleum, Akamai Technologies and Hess Corp.
- Farallon Capital at Exelixis, Inc.
- Irenic Capital Management at News Corp.
- Greenlight Capital in General Motors
- Cevian Capital in Autoliv, ABB and LM Ericsson
- Caligan Partners in Knowles Corp. and AMAG Pharmaceuticals
- venBio Select Advisor in Immunomedics
- Saba Capital in First Trust
- Oasis Capital in Stratus Properties
- Altimeter Capital Management in United Continental Holding
- SRS Investment Management in Avis Budget Group
- Anchorage in connection with board representation at Houghton Mifflin

Publications

Books

- “Private Investments in Public Equity (PIPEs),” *Insider Trading Law and Compliance Answer Book* (Practising Law Institute), 2011-2020
- “Transaction Reporting,” *Investment Management: Law and Practice* (Oxford University Press), 2010
- *PIPEs: Revised and Updated Edition* (Bloomberg Press), 2006 (co-author)
- *PIPEs: A Guide to Private Investments in Public Equity* (Bloomberg Press), 2003 (co-author)

Articles

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- “SEC Adopts Final Rules on SPAC IPOs and De-SPACs to More Closely Align With Traditional IPO Requirements,” *Schulte Alert*, Feb. 2, 2024; republished in *Harvard Law School Forum on Corporate Governance*, March 2024
- “Elliott, Starboard Lead Way in Record Year for Activists,” *FundFire*, Jan. 17, 2024 (quoted)
- “SEC Approves NYSE’s Amended Stockholder Approval Rules Providing Companies With Increased Flexibility to Raise Capital From Passive Related Parties,” *Schulte Alert*, Jan. 9, 2024
- “Final SEC Rules Amending Schedule 13G and 13D Beneficial Ownership Reporting,” *Schulte Alert*, Oct. 13, 2023
- “SEC Evaluation of Swap Disclosures Misguided,” *The Deal*, July 20, 2023 (quoted)
- “Who’s Helping Whom ’23: Legal Advisers,” *The Deal*, July 19, 2023 (featured)

- “10 Questions with Ele Klein,” *The Activist Report*, July 2023 (featured)
- “Icahn-Illumina Contest: Board Accountability and the UPC,” *Harvard Law School Forum on Corporate Governance*, June 7, 2023
- “Resurgence of Hostile Bids Provides Insurgents Fodder,” *The Deal*, May 16, 2023 (quoted)
- “Shareholder Activism Landscape Changed By Universal Proxy,” *Law360*, March 17, 2023 (quoted)
- “(Much Too Early) Observations on the Universal Proxy Card,” *Harvard Law School Forum on Corporate Governance*, Feb. 15, 2023
- “Amendments to Rules Governing Trading Plans and Insider Filings,” *Harvard Law School Forum on Corporate Governance*, Jan. 26, 2023
- “SEC Adopts Amendments to Rules Governing Rule 10b5-1 Trading Plans and Section 16 Insider Filings on Forms 4 and 5,” *Schulte Alert*, Dec. 21, 2022
- “The Universal Proxy: New Rules & Perspectives,” *Bloomberg Law*, December 2022
- “Shareholder Activism in 2022,” *Harvard Law School Forum on Corporate Governance*, Oct. 25, 2022
- “USA: Trends and Developments,” *Chambers Global Practice Guide: Shareholders’ Rights & Shareholder Activism 2022*, September 2022
- “New Rule Will Shake Up How Activist Board Fights Play Out,” *Bloomberg*, Sept. 1, 2022 (quoted)
- “Analysis: Why the Banks Financing Musk’s Twitter Deal are Unlikely to Be Able to Help Him Walk Away,” *Reuters*, Aug. 5, 2022 (quoted)
- “Shareholder Rights Update: SEC Proposes to Narrow Ability to Exclude Shareholder Proposals from Company Proxy Materials,” *Schulte Alert*, July 28, 2022

- “SEC Rescinds Certain Rules Governing Proxy Voting Advice,” *Schulte Alert*, July 21, 2022
- “Why Twitter Could Have the Upper Hand in Its Battle Against Musk,” *Barron’s*, July 12, 2022 (quoted)
- “JANA Partners’ Cooperation Agreement with Board of Mercury Systems,” *Global Legal Chronicle*, July 4, 2022 (featured)
- “Activist Duo’s Two Directors Join Mercury’s M&A Panel,” *The Deal*, June 24, 2022 (featured)
- “D. E. Shaw Group’s Agreement with FedEx,” *Global Legal Chronicle*, June 22, 2022 (featured)
- “Meet the 13 Lawyers on Speed-Dial When Companies and Activist Investors Fight for Boardroom Control,” *Insider*, May 25, 2022 (featured)
- “SEC Proposes Rules to Increase SPAC Disclosure Requirements to More Closely Align with Traditional IPO Requirements,” *Schulte Alert*, May 18, 2022
- “Elon Musk Says Twitter Deal ‘Cannot Move Forward’ in Current State,” *The New York Times*, May 17, 2022 (quoted)
- “Musk vs. the Bots,” *DealBook Morning Newsletter (The New York Times)*, May 17, 2022 (quoted)
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- “SEC Proposes Comprehensive Changes to Beneficial Ownership Rules (Part Two of Two),” *Hedge Fund Law Report*, April 28, 2022 (quoted)
- “Biden’s Student Loan Dilemma,” *New York Times Dealbook Morning Newsletter*, April 27, 2022 (quoted)
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- “SEC Proposes Comprehensive Changes to Beneficial Ownership Rules (Part One of Two),” *Hedge Fund Law Report*, April 21, 2022 (quoted)

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- “Musk’s ‘Passive’ Twitter Stake Starts With Poll on Edit Button,” *Bloomberg*, April 4, 2022 (quoted)
- “The American Lawyer’s 2022 Dealmakers of the Year,” *The American Lawyer*, March 28, 2022 (featured)
- “Who’s Winning the Activism Work,” *The Deal*, March 22, 2022 (quoted)
- Contributor, *The Activist Investing Annual Review 2022* (Activist Insight in association with Schulte)
- “Shareholder Activists Sharpen ESG Edge,” *IFR*, Feb. 18, 2022 (quoted)
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- “Global Shareholders: The Shareholder Perspective,” *Skytop*, Feb. 8, 2022 (featured)
- “SEC Staff Guidance Paves Way for More ESG Proposals,” *Schulte Alert*, February 2022; republished in *Bloomberg Law*, February 2022

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- “SPAC Litigation Alert: CEO of Acquisition Target Charged in First Criminal Indictment Connected to a De-SPAC Transaction,” *Schulte Alert*, Aug. 9, 2021
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- “PIPEs and Registered Directs: COVID-19 and Alternative Financing Transactions,” *Schulte Alert*, April 7, 2020
- “Activism This Week,” *ValueWalk*, March 27, 2020 (quoted)
- “Schedule 13G: Coronavirus Update for Private Fund Managers – SEC Extends Limited Filing Relief for Schedule 13G Filers,” *Schulte Alert*, March 25, 2020
- “Activism This Week,” *ValueWalk*, March 20, 2020 (quoted)
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- “SEC Staff Issues COVID-19 Guidance Relating to Annual Shareholder Meetings and Compliance with Federal Proxy Rules,” *Schulte Alert*, March 17, 2020
- “Schedule 13/Section 16 – Coronavirus Update for Private Fund Managers – Limited SEC Filing Relief for Schedule 13G Filers and Unchanged Schedule 13D and Section 16 Obligations,” *Schulte Alert*, March 15, 2020
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- “Inside the Evolving State of Shareholder Activism,” *Law360*, Feb. 21, 2020 (quoted)

- Interview, “The Activist Insight Podcast,” *Activist Insight*, Feb. 10, 2020
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- “CorpGov: Fir Tree’s Stern Looks Back on Kyushu Campaign,” *The Deal*, Sept. 26, 2019 (quoted)
- “Delaware Court Upholds Record Holder Requirement in Advance Notice Bylaw Provisions,” *Schulte Alert*, Sept. 9, 2019 (co-author)
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- Interview, “Activist Investors Are Gearing Up for More Battles in the Year Ahead, Taking Aim at Consumer Stocks,” *CNBC*, Oct. 8, 2018
- Contributor, *Shareholder Activism Insight* (Schulte in association with Activist Insight and Okapi Partners), 2018
- “SEC Approves Changes to Nasdaq Stockholder Approval Requirement for Discounted Private Offerings,” *Schulte Alert*, Oct. 3, 2018 (co-author)
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- “U.S. and Asia Propel M&A Activism Surge,” *Activist Insight*, Aug. 29, 2018 (quoted)

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- “Data Analysis: North American Activists and Corporations Expand Toolbox,” *Activistmonitor*, July 12, 2018 (quoted)
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- Contributor, *The Activist Investing Annual Review 2018* (Activist Insight in association with Schulte)
- Interview, “Passive Investors and Their Role in Activism for 2018,” *Forbes*, Dec. 20, 2017
- “ISS and Glass Lewis 2018 Proxy Guidelines Continue to Expand Shareholder Influence,” *Schulte Alert*, Dec. 6, 2017 (co-author)
- Interview, “Shareholder Activism Knows No Bounds: A Discussion With Schulte’s Global Shareholder Activism Group,” *The Hedge Fund Journal*, December 2017
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- “Activism and Passivity: HSR Act and Section 13(d) Developments for Investors,” *Schulte Alert*, July 28, 2016 (co-author); republished in *Westlaw Journal – Derivatives*, Aug. 11, 2016, *Westlaw Journal – Securities Litigation & Regulation*, Aug. 18, 2016, and *The Hedge Fund Journal*, September 2016
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- “Dodging Court,” *Activism Monthly Premium*, May 2016 (quoted)
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- Interview, “Activist Investors: How Companies Should Best Engage,” *Forbes*, Jan. 14, 2016
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- “Implications and Considerations of Section 16 for Activist Investors,” *Activist Investing Developments*, Fall 2005
- “The Finder Dilemma,” *The PIPEs Report*, December 2004 (quoted)
- “The PIPEs Are Flowing: Small Public Companies Can Find It Less Costly to Raise New Money Privately, But Only If They Can Find the Right Investors,” *CFO Magazine*, November 2004 (quoted)
- “Hedge Fund Short-Sale Tactic Faces Uncertain Future,” *TheStreet.com*, Sept. 16, 2004 (quoted)
- “No Need to Sweat These PIPEs,” *CFO Magazine*, August 2004 (quoted)
- “PIPEs Investors Grapple with Insider Trading Issues,” *MAR/Hedge*, July 2004 (quoted)
- Commentary on Short Selling Activities, *The Daily Deal*, May 27, 2003
- Feature story on Canadian Provincial Regulators, *The PIPEs Report*, July 15, 2003 (quoted)
- Feature story on International Private Placements, *The PIPEs Report*, May 1, 2003 (quoted)
- “PIPE Trends – PIPEs Benefit from Increasing Credibility,” *Wall Street Reporter, PIPE Market Insider*, February 2002
- “PIPEs Pumped by Venture Cash,” *The Daily Deal*, Sept. 30, 2002 (quoted)
- “Possible Enron Bankruptcy Seen Cooling SEC Probe Pace,” *Reuters*, Nov. 29, 2001 (quoted)

Speaking Engagements

- “Universal Proxies, 13D and Size Matters - Legal Perspectives on Activism,” Activist Investor Conference, March 2024
- “The Proxy Season Preview,” Diligent Marketing Intelligence Conference, February 2024
- “Emboldened Activism: Universal Proxy 2023 and the Upcoming Season,” Skytop Strategies’ Shareholder Activism Summit 2024, January 2024
- “Corporate activism in the US, UK, Europe, and Asia,” K2 Integrity Webinar, January 2024
- “Trending Legal Issues: SEC/Regulatory Proposals and Rules Update,” 13D Monitor’s 2023 Active-Passive Investor Summit, October 2023
- “Activism,” Schulte Private Capital Conversations, July 2023
- 2023 Corporate Governance Roundtable, Harvard Law School Program on Corporate Governance, June 2023
- Moderator, “A Conversation with Glass Lewis and ISS” and “State of Activism Part II,” Schulte 13th Annual Shareholder Activism Conference, May 2023
- “Small Cap Activism: Outlook for 2023,” Skytop Strategies: In The Studio, March 2023
- “Fireside Chat” and “Litigation Update: Recent Proxy Contest Case Law in Delaware and Elsewhere,” Skytop Strategies Shareholder Activism Summit 2023, February 2023
- “Best of 2022,” *Beyond the Boardroom* Podcast, December 2022
- “How ESG is Transforming Investor Activism and Legal Risk,” *Bloomberg* Activism Forum 2022, December 2022
- “Universal Proxy Card – What It Means for Issuers and Activists,” Diligence’s Game Plan for Proxy Season: D&O, Compensation, ESG & Universal Proxy Webinar Series, November 2022

- “Debt Activism: Trends, Opportunities, and Strategies,” Shareholder Activism ESG Super Summit, June 2022
- Moderator, “Spotlight on Activism: The SEC Eyes Beneficial Ownership & Transparency,” MFA Legal and Compliance 2022, May 2022
- “Activist Investing Today: Schulte’s Klein Talks Musk, SEC, ESG,” *The Deal* Podcast, April 2022
- “The Power of the Narrative in Corporate Lawmaking,” ECGI Spotlight Seminar, April 2022
- “ESG,” Schulte 31st Annual Private Investment Funds Seminar, Jan. 2022
- “What Does Good Corporate Governance Look Like?” Active-Passive Investor Summit, October 2021
- “The 2021 Proxy Season: Shareholder Engagement,” Harvard Corporate Governance Virtual Roundtable Series, March 2021
- “Activism,” Schulte 30th Annual Private Investment Funds Seminar, January 2021
- “The Activist Perspective: Effecting Change and the Market Challenges of COVID-19” and “Anatomy of a Contest: Harbert Discovery at Enzo Biochem,” Schulte 11th Annual Shareholder Activism Conference, November 2020
- “Trends and Developments,” Shareholders’ Rights & Shareholder Activism 2020, October 2020
- “PIPE Transactions and Registered Direct Offerings: Alternative Capital Raising, PE Investment Opportunity,” Strafford Webinar, August 2020
- Harvard Corporate Governance Virtual Roundtable Session, Harvard Law School, July 2020
- “Activists Push to Drive and Block M&A,” The Deal Corporate Governance Europe 2020, London, February 2020
- “Common Brokerage and Trading Issues” and “FAQ Activism,” Schulte 29th Annual Private Investment Funds Seminar, New York,

January 2020

- “Spotlight Session: M&A and Shareholder Activism,” The Deal Economy Conference, New York, November 2019
- “The U.K. and Europe: Insights on Effective Activism,” Skytop Strategies Shareholder Activism Summit, New York, November 2019
- “The Institutional Investor Perspective: An Interview with BlackRock,” Schulte 10th Annual Shareholder Activism Conference, New York, October 2019
- “The Rise of Shareholder Activism in Asia Pacific,” The Deal, New York, September 2019
- Harvard Law School Roundtable on Shareholder Engagement, Cambridge, Mass., June 2019
- ACA Compliance Group Spring 2019 Compliance and Performance Conference, Miami, May 2019
- “Trends in Shareholder Activism,” 13D Monitor 2019 Active-Passive Investor Summit, New York, April 2019
- “An Emerging Trend: Activists Attempting to Block M&A Deals,” The Deal Corporate Governance 2019 – The Future of Shareholder Engagement in Europe, London, February 2019
- AIMA Shareholder Engagement – Basics of Running a Campaign, New York, February 2019
- “Advance Notices and Public Rejections: The Game Book for Issuers and Activists,” Skytop Strategies Shareholder Activism – Unlocking Shareholder Value, New York, January 2019
- “Market Update: Terms, Customized Products and Co-Investment Vehicles,” Schulte 28th Annual Private Investment Funds Seminar, New York, January 2019
- “The Evolution of Shareholder Activism: New Strategies and Tactics,” The Deal Economy Conference, New York, November 2018
- Moderator, “Current Developments and State of the Market in the U.K. and Europe,” Schulte Shareholder Activism in Europe

Seminar, London, November 2018

- Moderator, “A View from the Boardroom,” Schulte 9th Annual Shareholder Activism Conference, New York, October 2018
- Harvard Law School Roundtable on Shareholder Engagement, Cambridge, Mass., June 2018
- “Representing Activists,” 13D Monitor 2018 Active-Passive Investor Summit, New York, April 2018
- “Role of Shareholder Activism in Corporate Governance,” Harvard Law School Activism Roundtable, Cambridge, Mass., April 2018
- “Small Cap Versus Large Cap Companies: Activist Targets, and Why,” Skytop Strategies Shareholder Activism – Unlocking Shareholder Value, New York, January 2018
- “Shareholder Activism,” Schulte 27th Annual Private Investment Funds Seminar, New York, January 2018
- Moderator, “Anatomy of a Proxy Contest: venBio Case Study” and “SPVs, NOLs and HSR,” Schulte 8th Annual Shareholder Activism Conference, New York, October 2017
- Roundtable on Shareholder Engagement, Harvard Law School, Cambridge, Mass., June 2017
- “Welcome Remarks,” Yeshiva University A Conversation with Activist Investor Paul Singer, New York, June 2017
- Moderator, “Activists’ Perspectives,” Schulte Shareholder Activism in the UK, London, May 2017
- “Representing Activists,” 13D Monitor 2017 Active-Passive Investor Summit, New York, April 2017
- “The Big Debate – Part II: The Pros and Cons of Activism,” Skytop Strategies Shareholder Activism 2 – Unlocking Shareholder Value, New York, January 2017
- Moderator, “Mid-Cap Activism” and “Occasional’ Activists,” Schulte 7th Annual Shareholder Activism Conference, New York, November 2016

- Moderator, “Stay Informed: Tracking the Evolution of Activist Investing in Europe,” The Deal & ArrowCon Partners Activist Investing in Europe 2016, London, September 2016
- Roundtable on Shareholder Engagement, Harvard Law School, Cambridge, Mass., June 2016
- “Stockholder Activism Today,” 15th Annual International Mergers and Acquisitions Conference, International Bar Association, New York, June 2016
- “Activism in the Microcap Market,” Growth Capital Expo, Las Vegas, May 2016
- “Representing Activists,” 13D Monitor Active-Passive Investor Summit, New York, April 2016
- “Shareholder Activism: For Better or For Worse?” Yale Law School Marvin A. Chirelstein Colloquium Panel, New Haven, Conn., February 2016
- Co-Chair and Panelist, “The Big Debate: Pros & Cons of Activism,” Skytop Strategies Shareholder Activism: The Emergence of the New Generation Investor Seminar, New York, February 2016
- “Trading Compliance: Managing Regulatory Risk,” Schulte 25th Annual Private Investment Funds Seminar, New York, January 2016
- Moderator, “New Era of Public Venture Capital: Status Report on the Reg A+ and Solicited Reg D Offerings Markets,” MarketNexus Media Growth Capital Summit – Legal and Regulatory Update on Emerging Growth Company Finance, Washington, D.C., November 2015
- Moderator, “Current Developments in Shareholder Activism Across Europe,” Schulte and Activist Insight Shareholder Activism in the UK Conference, London, November 2015
- “The Activist Landscape,” Morgan Stanley 2nd Annual Event-Driven Symposium, New York, October 2015
- Moderator, “Current Developments in Shareholder Activism” and “Mid-Cap Activism,” Schulte 6th Annual Shareholder Activism Conference, New York, October 2015

- “The Gathering Storm: New Delaware Litigation Developments and the Escalating Activist Environment,” Thomson Reuters 11th Annual Southeastern M&A/PE Forum, Atlanta, October 2015
- Moderator, “Exploring the Strategies, Preparation and Tactics Activist Investors Use to Organize a Campaign,” ArrowCon Events Activist Investing in Europe, London, May 2015
- “Challenges for Public Emerging Growth Companies,” MarketNexus Media Growth Capital Summit – Legal and Regulatory Update on Emerging Growth Company Finance, Washington, D.C., November 2014
- “Wall Street Meets Crowd Street: Next Steps for Bringing Crowdsourced Investment into the Capital Markets Ecosystem” and “What Emerging Growth Companies Need to Know About Activist Investor Campaigns,” Growth Capital Expo, Las Vegas, April/May 2014
- “The Recent Resurgence of PIPE Deals: Who’s Transacting, Under What Terms, and a Discussion on Sustainability,” DealFlow Media PIPEs Conference, New York, November 2013
- “Trends in PIPE and Registered Direct Offerings,” Schulte Public Company Hot Topics, New York, July 2013
- “Registered Directs, CMPOs & Follow-Ons,” DealFlow Media DealFlow Conference, New York, December 2012
- “Current Trends in M&A, PIPEs and Co-Investment Transactions,” Schulte 21st Annual Private Investment Funds Seminar, New York, January 2012
- “Registered Directs, CMPOs, Follow-ons and Other Small Cap Capital Formation Tools,” DealFlow Media PIPEs Conference, New York, November 2011
- “PIPEs,” FRA 11th Annual Valuation of Hard-to-Value Securities and Portfolios Conference, New York, June 2011
- “Alternative Public Offerings: An Emerging IPO Option,” Strafford Webinar, New York, June 2011

- “How to Comply with Rule 105: A Workshop for Hedge Fund Managers,” Schulte Investment Management Hot Topics, New York, May 2011
- “Current Issues in Distressed Investing,” Schulte 20th Annual Private Investment Funds Seminar, New York, January 2011
- Moderator, “The Debate over Unregistered vs. Registered Securities,” DealFlow Media PIPEs Conference, Las Vegas, November 2010
- “Trends in PIPE Transactions,” The International PIPEs Conference, Shanghai, May 2010
- “Effectively Valuing PIPEs,” FRA 10th Annual Valuation of Hard-to-Value Securities and Portfolios Conference, New York, March 2010
- “Distressed Investing: Deal Structuring,” Schulte 19th Annual Private Investment Funds Seminar, New York, January 2010
- “Trends in Structure and Pricing: What are the Options for Issuers?” DealFlow Media PIPEs Conference, Las Vegas, December 2009
- “Compliance Issues Relating to Reg SHO, Rule 105, Rule 144A, Rule 144, Regulation S and Private Placements,” Trading Compliance Seminar, Greenwich, Conn., October 2009
- “Compliance Issues Relating to Sections 13 and 16, Reg SHO, Rule 105 and Insider Trading,” Trading Compliance Seminar, Greenwich, Conn., May 2009
- “Legal & Regulatory Update: MOFCOM, SAFE and Circular 142,” DealFlow Media International PIPEs Conference, Shanghai, March 2009
- “Disclosure and Reporting Under Section 13 and 16: Groups and Swaps Post-CSX,” Schulte 18th Annual Private Investment Funds Seminar, New York, January 2009
- FRA 9th Annual on Valuation of Hard-to-Value Securities and Portfolios Conference, New York, November 2008
- “Accounting and Valuation Issues: Examining the New Rules on Determining Fair Value of Securities,” and Moderator, “PIPEs Legal

Roundtable,” DealFlow Media PIPEs Conference, New York, November 2008

- “Alternative Financing: Using Private Investments in Public Equity (PIPEs),” Schulte Think Big! Small- and Mid-Cap Public Company Forum, New York, July 2008
- “Understanding PIPE Valuations,” FRA Valuation of Hard to Value Securities & Portfolios Conference, The Harmonie Club, New York, June 2008
- “The Proxy Process & The Special Meeting Under Pressure,” DealFlow Media SPACs Conference, New York Hilton, New York, June 2008
- “Financing Alternatives: PIPEs” at The 10th China Venture Capital and Private Equity Forum, Shenzhen Wuhzou National Guest House, Shenzhen, China, April 2008
- “Update on the PIPE Market: New Rules & Recent Pricing Trends,” DealFlow Media International PIPEs Conference, Hong Kong, April 2008
- “Current Issues in Private Placements and Hedge Fund Investing: A Case Study,” Yale University, New Haven, Conn., March 2008
- Chair, 7th Annual Industry Summit on PIPEs, New York, January 2008
- “Addressing Conflicts of Interest,” Schulte 17th Annual Private Investment Funds Seminar, New York, January 2008
- “Will the SEC’s New Rules Ease Investment in Public Companies?” DealFlow Media PIPEs Legal Update Webinar, December 2007
- FRA 8th Annual Valuation of Hard-to-Value Securities and Portfolios Conference, New York, November 2007
- “Capital Access Forum (PIPEs),” Belmont Partners, Washington, D.C., November 2007
- 5th Annual PIPEs Conference, New York, October 2007
- Chair, 3rd PIPEs Summit, New York, July 2007

- Hedge Fund Trading Forum, New York, July 2007
- FRA 6th Annual Valuation of Hard-to-Value Securities and Portfolios Conference, New York, June 2007
- Chair, “Navigating PIPEs, Laws and Regulations,” FRA Conference, New York, May 2007
- The PIPEs Conference Europe, London, May 2007
- Private Investment in Public Equity (PIPEs), Atlanta, March 2007
- Chair, 6th Annual Industry Summit on PIPEs, New York, January 2007
- Chair, Second PIPEs Summit, Coconut Grove, Fla., January 2007
- The PIPEs Conference, New York, November 2006
- FRA 5th Annual Valuation of Hard-to-Value Securities and Portfolios Conference, New York, November 2006
- 5th Annual Hedge Fund Seminar, London, October 2006
- PIPEs Summit, New York, July 2006
- The PIPEs Conference Europe, London, June 2006
- Chair, The 5th Annual Industry Summit on PIPEs, New York, January 2006
- “Regulatory and Investment Issues in PIPEs Transactions,” 15th Annual Private Investment Funds Seminar, New York, January 2006
- Wall Street Reporter Webinar on PIPEs, February 2006
- DealFlow Media PIPEs Conference, New York, October 2005
- Chair, FRA 4th Annual Industry Summit on PIPEs, New York, February 2005
- Television Appearance, CNBC-Street Signs With Ron Insana, January 2005, Regulation SHO
- “Small & Micro Cap Public Company Symposium,” Strategic Research Institute, Bermuda, October 2004

- DealFlow Media PIPEs Conference, New York, October 2004
- FRA 3rd Industry Forum on PIPEs, New York, September 2004
- DealFlow Media PIPEs Conference, New York, October 2003
- “PIPEs Roundtable,” Wall Street Reporter, New York, June 2003
- “Overview of Restructurings,” New York City Bar Association, New York, June 2003
- “Insider Trading Pitfalls,” New York, February 2003
- “Legal Regulatory and SEC Guidelines in Structuring PIPEs,” FRA Conference, New York, November 2002
- FRA Issuers’ and Investors’ Forum on PIPEs, New York, November 2002
- “Chinese Walls and Related Strategies,” New York, October 2002
- “Issues in Corporate Resolutions,” New York, September 2002
- “Registered Direct Offerings,” Minneapolis, August 2002
- “PIPEs and Alternate Equity Strategies Seminar,” The Institute for International Research, New York, July 2002
- “Drafting Warrants,” New York, June 2002
- FRA PIPEs and Alternative Equity Financing Structures Forum, New York, March 2002
- “From PIPEs To Equity Lines, Conference on The Private Equity Market For Public Companies,” New York, October 2001
- “Insider Trading Concerns,” Conference on Securities Issues, New Jersey, Fall 2000
- “Issues in Shareholders Agreements and Registration Rights Agreements,” New York, March 2000

Memberships

- American Bar Association
- Board of Advisors, Yale Law School Center for the Study of Corporate Law

Distinctions

- *Insider* – The 13 Lawyers Investors Call for Shareholder Activism
- *The American Lawyer* – 2022 Dealmaker of the Year
- *Biltmore Who's Who Registry of Executives and Professionals*
- *Chambers USA*
- *The DealFlow Power 20*
- *The Legal 500 US* – Leading Lawyer
- *New York Super Lawyers*
- *New York Super Lawyers – New York Metro Top 100*
- *Super Lawyers Business Edition*

Prior Experience

- Davis Polk & Wardwell